

# Audit, Governance and Standards Committee

Wednesday 19 November 2025

6.30 pm

Ground Floor Meeting Room G01A - 160 Tooley Street, London SE1 2QH

## Membership

Councillor Barrie Hargrove (Chair)  
Councillor Ellie Cumbo  
Councillor Dora Dixon-Fyle MBE  
Councillor Adam Hood  
Councillor Graham Neale  
Councillor Andy Simmons  
Councillor Kieron Williams

## Reserves

Councillor Maggie Browning  
Councillor Gavin Edwards  
Councillor Nick Johnson  
Councillor Margy Newens  
Councillor David Parton  
Councillor David Watson

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## INFORMATION FOR MEMBERS OF THE PUBLIC

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### Access to information

You have the right to request to inspect copies of minutes and reports on this agenda as well as the background documents used in the preparation of these reports.

### Babysitting/Carers allowances

If you are a resident of the borough and have paid someone to look after your children, an elderly dependant or a dependant with disabilities so that you could attend this meeting, you may claim an allowance from the council. Please collect a claim form at the meeting.

### Access

The council is committed to making its meetings accessible. For details on building access, translation, provision of signers or any other requirements for this meeting, please contact the person below.

### Contact

Virginia Wynn-Jones on 020 7525 7055 or email: [virginia.wynn-jones@southwark.gov.uk](mailto:virginia.wynn-jones@southwark.gov.uk)

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Members of the committee are summoned to attend this meeting

**Althea Loderick**

Chief Executive

Date: 11 November 2025



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## Order of Business

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### **PART A - OPEN BUSINESS**

The chair would like to remind members that prior to the meeting they have the opportunity to inform officers of particular areas of interest relating to reports on the agenda, in order for officers to undertake preparatory work to address matters that may arise during debate.

#### **1. APOLOGIES FOR ABSENCE**

To receive any apologies for absence.

#### **2. CONFIRMATION OF VOTING MEMBERS**

A representative of each political group will confirm the voting members of the committee.

#### **3. NOTIFICATION OF ANY ITEMS OF BUSINESS WHICH THE CHAIR DEEMS URGENT**

In special circumstances, an item of business may be added to an agenda within five clear days of the meeting.

#### **4. DISCLOSURE OF INTERESTS AND DISPENSATIONS**

Members to declare any personal interests and dispensation in respect of any item of business to be considered at this meeting.

#### **5. MINUTES**

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To approve as a correct record the minutes of the open section of the meeting held on 8 September 2025

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6.	<b>INTERNAL AUDIT PROGRESS REPORT NOVEMBER 2025</b>	5 - 36
7.	<b>FINAL STATEMENT OF ACCOUNTS 2024-25</b>	37 - 207
8.	<b>EXTERNAL AUDITOR'S (KPMG) REPORTS FOR 2024-25</b>	208 - 315
9.	<b>INTERNAL AUDIT: SHARED SERVICE PROPOSAL</b>	316 - 319
10.	<b>2025-26 Q3 REPORT OF THE CORPORATE ANTI-FRAUD TEAM AND THE SPECIAL INVESTIGATIONS TEAM</b>	320 - 329
11.	<b>COMPLAINTS AND CUSTOMER SERVICE</b>	330 - 341
12.	<b>UPDATE REPORT ON CORPORATE RISK</b>	342 - 370
13.	<b>SOUTHWARK360: PROGRESS ON THE ENTERPRISE RESOURCE PLANNING (ERP) REPLACEMENT PROGRAMME</b>	371 - 381
14.	<b>RETROSPECTIVE APPROVAL FOR GATEWAY REPORT (PRINT MANAGEMENT SERVICES)</b>	382 - 385
15.	<b>REPORT ON RETROSPECTIVE CONTRACT-RELATED DECISION: HOUSING AIDS AND ADAPTATIONS</b>	386 - 390
16.	<b>HOUSING REVENUE ACCOUNT (HRA) GOVERNANCE AND FINANCIAL MONITORING</b>	391 - 395
17.	<b>TREASURY MANAGEMENT STRATEGY AND CAPITAL STRATEGY 2026-27</b>	396 - 437
18.	<b>INDEPENDENT MEMBERS OF THE AUDIT, GOVERNANCE AND STANDARDS (CIVIC AWARDS) SUB-COMMITTEE: RECOMMENDATIONS</b>	438 - 441
19.	<b>IN YEAR REVIEW OF WORK PROGRAMME 2025-26: NOVEMBER 2025</b>	442 - 449

**ANY OTHER OPEN BUSINESS AS NOTIFIED AT THE START OF THE MEETING AND ACCEPTED BY THE CHAIR AS URGENT**

**EXCLUSION OF PRESS AND PUBLIC**

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The following motion should be moved, seconded and approved if the sub-committee wishes to exclude the press and public to deal with reports revealing exempt information:

“That the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in paragraphs 1-7, Access to Information Procedure rules of the Constitution.”

#### **PART B - CLOSED BUSINESS**

#### **20. REPORT ON RETROSPECTIVE CONTRACT-RELATED DECISION: HOUSING AIDS AND ADAPTATIONS**

Date: 11 November 2025